Admin Longmire

Subject: Business Articles - September 2025 Quarter

Importance: High



We are pleased to advise that the following article been added for the June quarter:

Insolvency and Business Recovery

Directors Duties and the Legal Complexities of Incorporating AI into Business Operations – by **Chris Kintis**, Partner, **Cornwalls**, and **Glenn Ashcroft**, Principal, **Taylor Insolvency**

Superannuation and Estate Planning

Non Arm's Length Income Breaches and ATO Voluntary Disclosure – by **Timothy Stokes**, Partner, Frances Raynham, Associate, and Rosa Mulalem Maru, Graduate, **HWL Ebsworth Lawyers**

Taxation

Tax Outcomes of Distributions to Corporate Beneficiaries – by **Robyn Jacobson**, Senior Advocate, **The Tax Institute**

Business Management

Why Your Business Isn't Scalable and How to Fix It – by **HLB Mann Judd Sydney**

Asset Protection and Structuring

The Hidden Risks of Shadow Directorships – by **ADLV Law**

Workplace and Employment Law

Key Facts About Overtime That Every Business Owner Should Know – by **ADLV Law**

Small Business Tax Updates

Tax News & Updates September 2025 – **Vincent Licciardi**, Partner, Isabelle Smith, Senior Associate, **HWL Ebsworth Lawyers**

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